# **INGE2M**

2015 - 2016

# Master [120] in Business engineering

At Louvain-la-Neuve - 120 credits - 2 years - Day schedule - In french

Dissertation/Graduation Project : YES - Internship : YES

Activities in English: YES

Activities on other sites : optional

Main study domain : Sciences économiques et de gestion Organized by: Louvain School of Management (LSM)

Programme code: inge2m - Francophone Certification Framework: 7

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#### **INGE2M - Introduction**

#### Introduction

#### Introduction

The Business Engineering master is a two-year management programme which is intended to strengthen the managerial abilities of students having a background in sciences (physics and chemistry) and technologies (energy, electronics and telecommunications, mechanical engineering and processes) in addition to their training in economics and management and quantitative methods.

The Louvain School of Management was classed 22nd in the world in the 2011 ranking of the Financial Times (and 1st in Belgium) for its master programme in Business Engineering.



Brochure Master in Business Engineering 120

# Your profile

- You wish to develop your skills in the management of technologies;
- you seek to develop concrete in-company experience and participate in the management of complex and innovative projects;
- you are looking for a high-quality education, based on solid scientific knowledge, in the area of high-tech industry and services;
- you are motivated by entrepreneurial drive and a desire to learn how to work effectively in a team,
- · you wish to become a manager.

# Your future job

Entrepreneurial ability, the capacity to transform initiatives into economic realities, to organise these activities and ensure their continuity, to find the necessary resources and adequately combine them: these are the skills that one expects from those wishing to assume responsibilities in the management of companies.

Our graduates can be found in the highest corporate management positions, as well as in consultancy, auditing, banking, industry (production and operations management) and environmental management.

### Your programme

During the course of this master, you will develop the skills necessary for mastering the complex and varied realities that companies encounter in the knowledge economy.

- You will learn to model and formalise management problems and situations;
- you will integrate the technological processes and master their application in the industrial world;
- you will strengthen your language skills by taking a part of the courses in English;
- you will be able to take a quarter of courses in one of the 130 partner universities;
- you will have the possibility to be selected to complete your programme with the degree of Master's in International Management (CEMS), an exclusive in Belgium;
- you will be able to have the opportunity to take the **Annual Block 2** abroad either within the framework of the IB (International Business) programme which provides for an exchange stay in a university partner and the performance of a 6-month traineeship in a company outside the European Union, or by applying for a double degree organised with our partner universities;
- you will be able to integrate the specialisation in "entrepreneurship" (CPME training) or that in environmental management;
- you will be able to expand your choice of options thanks to the offer in the areas of expertise on the two campuses of the LSM.

# **INGE2M - Teaching profile**

# Learning outcomes

#### 1. A profile of the graduate

The Master in Business Engineering prepares the graduate to meet the challenge of **becoming a socially responsible and enterprising expert in management, incorporating technological and industrial aspects and innovation.** 

The **Master in Business Engineering** is a programme that develops the skills and expertise necessary for the dialogue between management professions and science- and technology-oriented professions in public or private, commercial or non-commercial organisations. In addition to training in economics and management and quantitative methods, it aims to boost knowledge in science (physics and chemistry) and technologies (energy, electronics and telecommunications, mechanics and procedures).

At the end of this programme (including a required work placement in a company or research centre and an optional foreign exchange), the graduate will have developed the skills and knowhow that will allow him to master the complex and varied issues that businesses and industries encounter in managing knowledge, occupations, skills and processes at a strategic or logistical level. He will also be specialised in one or more areas of management:

- functional: human management, marketing, finance, accounting, operations and logistics, information systems and ICT, strategy and innovation, etc.
- or transversal: operational, tactical or strategic levels.

At the end of this programme, the graduate will be:

#### Responsible:

He is capable of implementing socially responsible management practices in any type of organisation.

#### An Expert:

- He will have acquired in-depth quantitative and methodological skills;
- He is capable of modelling and formulating management problems and situations in sectors that ate highly technological and centred on innovation, among others, with a view to providing solutions and improvements;
- He is capable of assimilating technological processes and mastering their applications in the industrial and service setting.

#### **Enterprising:**

He is capable of grasping and comprehending the complex issues of the innovative sectors and mastering their management.

Aware of the responsibility inherent to his profession, the graduate will have acquired the mindset of a critical participant, capable of making decisions in organisational, technological and innovative environments while putting **ethical and socially responsible management values** at the centre of his concerns. He will have adopted an approach of continuous development that will allow him to be a professional demonstrating expertise, capable of adapting and evolving positively in his environment.

#### 2. The competency framework

### At the end of this programme, the graduate is capable of:

#### Introduction

The exit profile of the Master in Business Engineering graduate is specified by the LSM competency framework (www.lsmcompetencyframework.be) with in particular:

- an academic education centred on training in economics and management, quantitative methods, science (physics and chemistry) and technologies (energy, electronics and telecommunications, mechanics and procedures),
- priority given to the following skills:
  - · Acting as a socially responsible participant,
  - · Mastering knowledge,
  - Managing a project,
  - · Innovating and taking action,
  - · Applying a scientific approach.
- possibility of developing some of these skills in greater depth through his choice of options, tracks, thesis, work placement and exchange.

#### On successful completion of this programme, each student is able to :

#### 1. Corporate citizenship

Act consciously, aware of their responsibilities, placing human and ethical considerations at the very heart of their thinking and actions.

- 1.1. Demonstrate independent reasoning, look critically and consciously at acquired knowledge (both academic and common sense) and managerial practices, in light of emerging circumstances and their outcomes.
- 1.2. Decide and act by incorporating ethical and humanistic values, integrity, respect for the laws and conventions, solidarity and civic action, and sustainable development.
- 1.3. Decide and act responsibly, while taking into account the social, economic and environmental, sometimes antinomic, outcomes in the short, medium and long term, for the various stakeholders.

#### 2. Knowledge and reasoning

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Master an active and integrated command of a multidisciplinary body of knowledge (content, methods, models, conceptual frameworks) essential to act expertly in the various areas of management.

- 2.1. Master the core knowledge of each area of management.
- 2.2. Master highly specific knowledge in one or two areas of management: advanced and current research-based knowledge and methods.
- 2.3. Articulate the acquired knowledge from different areas of management.
- 2.4. Activate and apply the acquired knowledge accordingly to solve a problem.
- 2.5. Contribute to the development and advancement of the management field.

#### 3. A scientific and systematic approach

Analyze and resolve problems in multidisciplinary and complex management situations using a scientific and systematic approach.

- 3.1. Conduct a clear, structured, analytical reasoning by applying, and eventually adapting, scientifically based conceptual frameworks and models, to define and analyze a problem.
- 3.2. Collect, select and analyze relevant information using rigorous, advanced and appropriate methods.
- 3.3. Consider problems using a systemic and holistic approach: recognize the different aspects of the situation and their interactions in a dynamic process.
- 3.4. Perceptively synthesize the essential elements of a situation, demonstrating a certain conceptual distance, to diagnose and identify pertinent conclusions.
- 3.5. Produce, through analysis and diagnosis, implementable solutions in context and identify priorities for action.

#### 4. Innovation and Entrepreneurship

Innovate, develops entrepreneurial capacities and lead change.

- 4.1. Identify new opportunities, propose creative and useful ideas; in situations that require new strategic approaches, break with existing models and paradigms, promote progress and change.
- 4.2. Undertake, develop and implement ideas around a new product, service, process or organizational structure, having evaluated the risks and remain pragmatic.
- 4.3. Integrate, collaborate and actively drive forward collective actions for change, and diffuse for social awareness.
- 4.4. Reflect on and improve the content, processes and goals of professional practices.

#### 5. Work effectively in an international and multicultural environment

Work as an interface between stakeholders with different rationales, belief systems, training, nationalities, cultures...

- 5.1. Understand the inner workings of an organization: develop a global approach and integrate the internal logic used, within the organization.
- 5.2. Position and understand the functioning of an organization, in its local and international socio-economic dimensions and identify the associated strategic issues and operational decisions.
- 5.3. Understand and establish their own role and scope for action, in the overall operation of the organization, while liaising with the various internal and external stakeholders.

#### 6. Teamwork and leadership

Integrate and work in a team; exercise enlightened leadership within the group.

- 6.1. Work in a team: join in and collaborate with team members. Be open and take into consideration the different points of view and ways of thinking, manage differences and conflicts constructively, accept diversity.
- 6.2. Exercise enlightened leadership skills: unite and motivate different team members, identify, draw on and develop their skills and talents, guide them towards achieving a common goal, while adapting to time constraints and the changing environment.

#### 7. Project management

Define and manage a project to completion, taking into account the objectives, resources and constraints that characterize the project environment.

- 7.1. Analyse a project within its environment and define the expected outcomes: identify what is at stake, the required outcomes and the environmental constraints; clearly define the project objectives and associate the performance indicators.
- 7.2. Organize, manage and control the process: structure and schedule the tasks, identify and allocate human and material resources, coordinate, delegate and supervise the tasks; take into account the anticipated constraints and risks.
- 7.3. Make decisions and take responsibility for them in an uncertain world: take initiatives and act, anticipate and be proactive, show discernment and good judgment and be prepared to make quick decisions, taking into account multiple factors and uncertainties; accept the risks and consequences of decisions.

#### 8. Communication and interpersonal skills

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Communicate, converse effectively and convincingly with the stakeholders..

- 8.1. Express a clear and structured message, both orally and in writing in their mother tongue, in English and ideally, in a third language, adapted to the audience and using context specific communication standards.
- 8.2. Interact and discuss effectively and respectfully with diverse stakeholders (supervisors, peers, colleagues, clients ...) in face-to-face and group contexts, using both verbal and nonverbal communication skills: demonstrate the ability to listen, empathize, be assertive, provide and accept constructive criticism.
- 8.3. Convince and negotiate: understand the needs and viewpoints of others, put forward their reasoning in an appropriate, relevant and convincing manner, able to bring out points of agreement, even in antagonistic situations.

#### 9. Personal and professional development

Display self-knowledge and independence, able to adapt quickly to new situations and involve positively.

- 9.1. Independent self-starter: set priorities, anticipate and plan work activities within time constraints, rigorous, structured and thorough, even in changing, uncertain environments or crisis.
- 9.2. Self-awareness and self-control: be aware of and manage their own emotions, able to be objective about their work and behaviour, and recognize their own strengths and weaknesses, accept them and use them in a professional manner.
- 9.3. Self-motivation: be capable of creating a project in line with their own values and aspirations, confident and motivated in managing the implementation of the project, and persevere in difficult situations.
- 9.4. Quick study, lifelong learner: quickly and independently assimilate new information and skills needed to evolve in their professional environment, learn from successes and errors in the spirit of lifelong learning.

# **Programme structure**

#### The 120 Master's degree in Business Engineering includes the following four elements:

- 1. Core subjects worth 30 credits, including the dissertation (20 credits), a course on corporate social responsibility (5 credits) as well as a seminar on topical issues in economics and management (5 credits).
- 2. A professional focus worth 30 credits, with in-depth study of the distinctive disciplines of the engineer: quantitative methods, technology, information systems, innovation and project management. The professional focus also includes a work placement (10 credits) which may be linked to an issue dealt with in the dissertation.
- 3. **Two option courses worth 15 credits**, each made up of three courses. These option courses enable students to specialise in one or two fields of management, either in a particular discipline or in a multidisciplinary field. Certain option courses are entirely or partly in English whilst others are only in French. The language of the course title indicates the language of instruction. Students may take any of the option courses which are available at the campuses of the Louvain School of Management: Louvain-la-Neuve and Mons. In all, over 20 different option courses are available to students in business engineering at the Louvain School of Management.
- 4. **An international exchange worth 30 credits**, during which students have the opportunity to take courses in one of the 130 universities who are partners of the Louvain School of Management. Students who do not wish to go abroad may instead take an option course worth 15 credits and 3 courses worth 5 credits each.

The **Annual Block 1** of the Master's degree is devoted exclusively to courses in the professional focus and the core subjects, in addition to the two option courses. **During the Annual Block 2**, students may do their international exchange in the first semester as the second semester is devoted to the work placement and the dissertation.

The Louvain School of Management also provides students on the 120 hours Masters programmes four different areas of training which can be accessed after they have been selected:

Community of European Management Schools (CEMS) Master in International Management (MIM)

The Louvain School of Management is the sole partner in Belgium of this network which, for the last few years, has brought together the best European management schools and various partners from outside Europe.

This elite programme is designed to train future leaders of multinational and global companies.

• Inter-faculty programme : Creation of Small and Medium Enterprises (CPME - Création des Petites et Moyennes Entreprises)

This programme brings together students from different faculties at UCL and provides them with the analytical tools to help them understand business processes, start or take on businesses of different kinds and to develop business projects within existing organisations.

• International Business programme (IB)

This programme is designed for students who wish to pursue an international career. Through an exchange of courses and a 6-month work placement abroad in a multinational company, it promotes an open-minded approach, intercultural awareness, adaptability and pro-activity, all of which are vital for work in an international context.

#### Double degree (DD)

By gaining 60 credits from courses at UCL, 60 credits from one of the following partner universities and a dissertation worth 20 credits common to both institutions, students are awarded two degrees, one from the Catholic University of Louvain and the other from the partner university:

- · Aalto University (Helsinki, Finland)
- Universität zu Köln (Cologne, Germany)
- Egade (Mexico)
- Norwegian School of Economics and Business Administration (Bergen, Norway)
- Universidade NOVA de Lisboa (Lisbon, Portugal)
- Vytautas Magnus University (Kaunas, Lithuania)
- KU Leuven (Leuven, Belgium)
- Instituto Superior Técnico Technical University of Lisbon (Lisbon, Portugal)

#### NOTE:

If you hold a second cycle university degree or a Bachelor degree equivalent to the Business Engineering degree (i.e. minimum 240 credits), you can access directly the second year of the master 120 in Business Engineering. This program will include, depending on the credits accorded, a minimum of 60 and a maximum of 75 credits. For further information ->

For a programme-type, and regardless of the focus, options/or elective courses selected, this master will carry a minimum of 120 credits divided over two annual units, corresponding to 60 credits each.

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> Core courses [en-prog-2015-inge2m-linge220t.html]
> Professional focus [en-prog-2015-inge2m-linge200s]
Options courses
   > INGE Options - 1st Term [en-prog-2015-inge2m-linge110r.html]
       > LLN - Finance 1 : Asset Management [en-prog-2015-inge2m-linge261o.html]
       > LLN - Finance 2 : Governance and control [en-prog-2015-inge2m-linge212o.html]
       > LLN - Strategic marketing [en-prog-2015-inge2m-linge210o.html]
       > MONS - Asset Management [en-prog-2015-inge2m-mingm203o.html]
       > MONS - Marketing decisions [en-prog-2015-inge2m-mingm201o.html]
       > MONS - Marketing communication [en-prog-2015-inge2m-mingm210o.html]
       > MONS - Business Analytics [en-prog-2015-inge2m-mingm207o.html]
       > LLN - Supply Chain Management 1 [en-prog-2015-inge2m-linge223o.html]
       > LLN - Innovation 1 : Innovation Management [en-prog-2015-inge2m-linge230o.html]
       > LLN - Advanced Management 1 [en-prog-2015-inge2m-linge207o.html]
       > LLN - Environmental management 1 [en-prog-2015-inge2m-linge240o.html]
       > LLN - Quantitative Methods in Management 1 [en-prog-2015-inge2m-linge208o.html]
   > Interuniversity Mobility Options - 1st Term [en-prog-2015-inge2m-linge106r.html]
       > NAMUR - Services & Marketing Management 1 : Managing Resources in a Service World [en-prog-2015-inge2m-
       ninge238o.html ]
       > NAMUR - Operations & Information Management 1 [en-prog-2015-inge2m-ninge232o.html]
       > ICHEC - North-South development and Management [en-prog-2015-inge2m-binge237o.html]
       > ICHEC - Taxation [en-prog-2015-inge2m-binge239o.html]
   > INGE Options - 2nd Term [en-prog-2015-inge2m-linge109r.html]
       > LLN - Ethics in Business : Corporate Social Responsability (CSR) [en-prog-2015-inge2m-linge262o.html]
       > LLN - Finance 3 : Corporate Finance [en-prog-2015-inge2m-linge213o.html]
       > LLN - Finance 4 : Risk Management [en-prog-2015-inge2m-linge214o.html]
       > LLN - Finance 5 : Quantitative finance [en-prog-2015-inge2m-linge215o.html]
       > MONS - Risk Management [en-prog-2015-inge2m-mingm204o.html]
       > LLN - Special Issues Marketing [en-prog-2015-inge2m-linge260o.html]
       > MONS - Marketing & Consumer [en-prog-2015-inge2m-mingm202o.html]
       > LLN - Innovation 2 : Innovation in the Knowledge Economy [en-prog-2015-inge2m-linge227o.html]
       > LLN - Innovation 3 : Innovation Managing Start-Ups [en-prog-2015-inge2m-linge228o.html]
       > LLN - Innovation 4: Managing innovative organizations [en-prog-2015-inge2m-linge229o.html]
       > LLN - Supply Chain Management 2 [en-prog-2015-inge2m-linge224o.html]
       > LLN - Sourcing and Procurement : GSK Biologicals Partnership [en-prog-2015-inge2m-linge252o.html]
       > LLN - Environmental management 2 [en-prog-2015-inge2m-linge241o.html]
       > LLN - Informations Systems [en-prog-2015-inge2m-linge270o.html]
       > LLN - Advanced Management 2 [en-prog-2015-inge2m-linge209o.html]
       > LLN - International Business [en-prog-2015-inge2m-linge251o.html]
       > LLN - Management Research [en-prog-2015-inge2m-linge250o.html]
       > LLN - Quantitative Methods in Management 2 [en-prog-2015-inge2m-linge211o.html]
       > MONS - Supply Chain : Logistics and Transportation [en-prog-2015-inge2m-mingm209o.html]
   > Interuniversity Mobility Options - 2nd Term [en-prog-2015-inge2m-linge116r.html]
       > NAMUR - Services & Marketing Management 2 : Creating Value in a Service World [en-prog-2015-inge2m-
       ninge249o.html]
   > LLN - Entrepreneurship - CPME [en-prog-2015-inge2m-linge221o.html]
   > Exchange or COURSES [en-prog-2015-inge2m-linge112o.html]
Special programs
   > Master in International Management (CEMS MIM) [en-prog-2015-inge2m-linge220r.html]
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Master [120] in Business engineering [inge2m]

# **INGE2M** Detailled programme

# Programme by subject

#### CORE COURSES [30.0]

O Mandatory

☼ Optional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

△ Courses not taught during 2015-2016

Periodic courses not taught during 2015-2016

⊕ Periodic courses taught during 2015-2016

Activity with requisites

Mandatory Core subjects of 30 credits, including a master's thesis (20 credits), a course on Corporate Social Responsibility (5 credits) as well as a course on Philosophical Foundations of strategy and Innovation (5 credits).

Year

1 2

#### • Activities linked to the final master's thesis (20 credits)

It is possible, but not compulsory, to link the master's thesis to the internship.

O LLSMD2901	Final Master's Thesis	N.		18 Credits	2q	)	K
O LLSMD2094	Master's Thesis Seminar  The seminar sessions are spread over two blocks of the annual master but will be credited at the end of the annual block 2. From the first master block, you must register on iCampus (https://icampus.uclouvain.be), mandatory sessions already taking place on an annual block 1.	Anne-Laure Bartier, Chantal de Moerloose, Jean-Yves Gnabo, Robert Peirce	30h	2 Credits	1 + 2q	)	•

## o Philosophical Foundations of Strategy and Management (5 credits)

O LLSMS2298	Philosophical Foundations of Strategy and Innovation (in	Luc de Brabandere	30h	5 Credits	2q	Χ	
	French)						

#### o Corporate social responsability (5 credits)

1 course among:

<b>窓</b> LLSMS2098	Corporate Social Responsibility (in French)	Thierry Bréchet, Carlos Desmet (compensates Valérie Swaen), Valérie Swaen	30h	5 Credits	1q	x
S LLSMS2099	Corporate Social Responsibility (in English)	Ina Aust-Gronarz	30h	5 Credits	1q	X
	Social responsability in Economic life	Axel Gosseries	15h	5 Credits	1q	X
<b>☎</b> LLSMS2397	Corporate social responsibility	Sabine Denis	30h+15h	5 Credits	1q	X

## PROFESSIONAL FOCUS [30.0]

Mandatory

☼ Optional

△ Courses not taught during 2015-2016

⊕ Periodic courses taught during 2015-2016

Periodic courses not taught during 2015-2016

Activity with requisites

Click on the course title to see detailed informations (objectives, methods, evaluation...)

The professional focus worth 30 credits is based on advanced study of the various disciplines of business engineering: Project Management, Quantitative Methods, Information Systems and Technology. The professional focus also involves a compulsory internship worth 10 credits (does not apply to CPME Students).



# o Business engineering fields (20 credits)

# o Quantitative or Technological Project (10 credits)

1 course among:

\$\$ LLSMF2018	Technological project (in French)	Paul Fisette, Benoît Macq, Bernard Nysten (coord.)	60h	10 Credits	1q	X
\$\$ LLSMF2019	Quantitative project (in English)	Philippe Chevalier, Anthony Papavasiliou (compensates Mathieu Van Vyve), Mathieu Van Vyve	60h	10 Credits	1q	x

# • Project or Innovation Management (5 credits)

1 course among:

⇔ LLSMF2021	Project management (in English)	Jean Raucent, Pierre Semal (coord.)	30h	5 Credits	1q	X
⇔ LLSMF2015	Technology & Innovation Strategic Management (in English) May not be chosen with the Innovation Management option	Bernard Paque (compensates Alain Vas), Alain Vas	30h	5 Credits	2q	x

# o Data or Information Systems Management (5 credits)

1 course among:

<b>≅</b> LLS	SMF2013	Quantitative data analysis(in English) Prérequis obligatoires : 1 cours de statistiques approfondies ET de statistiques multivariées	Marco Saerens	30h	5 Credits	2q	X	
S LLS	SMF2014	IT management (in French) May not be chosen with the Information Systems option	Manuel Kolp	30h	5 Credits	2q	X	

# o Internship - 1 Internship among: (10 credits)

# 

O LLSMD2915	Stage avec accompagnement	N.		8 Credits	2q	X
○ LLSMD2095	Séminaire d'accompagnement du stage	John Cultiaux, Nathalie Delobbe, Thomas Périlleux (coord.), Mathieu Van Vyve	15h	2 Credits	2q	x

# □ IB Internship (10 credits)

It's compulsory for selecte IB students to register to the IB internship which is exclusively reserved.

O LLSMD2916	International Internship	N.		8 Credits	2q	X
O LLSMD2914	International Internship's Coaching	Christophe Lejeune	30h	2 Credits	2q	X

#### **OPTIONS [30.0]**

During the **Annual Block 1 of the Master's** programme, students have the opportunity to **specialize** in one or two functional or multidisciplinary areas in management by taking **2 option courses worth 15 ECTS** each: one in the first semester and one in the second. They can select option courses offered by both of our campuses: Louvain-la-Neuve and Mons. Students' mobility from one campus to another has been taken into account by concentrating at least three courses from a single option on a single day in the week.

- Elective courses semester 1
- Elective courses semester 2
- Interuniversity Mobility Option 1st Term
- Interuniversity Mobility Option 2nd Term

Students selected for the interdisciplinary **CPME programme** (oriented "small and middle business starting up") must take the **30 ECTS** of the CPME specialization, instead of the 2 option course worth 15 ECTS.

• Entrepreneuriat - CPME

Student selected during the **Annual Block 1** for an exchange programme, will take 30 ECTS during their term abroad (during **Annual Block 2**). Students who do not take part in an exchange programme must take 30 ECTS at the LSM and they can choose among a dedicated portfolio.

Selected students have the possibility of being admitted to one of LSM international programmes:

- Student selected during the **Annual Block 1** for the CEMS-MIM programme, will follow a dedicated programme which includes one (or even two) semester abroad in one of the CEMS partner School, a Business Project and an internship abroad. (LSM is the only Belgian School to offer the CEMS-MIM programme.)
- Students selected during the **Annual Block 1** for one of the LSM double degree programmes, will spend their second year studying at the partner university, thereby gaining a double degree.
- Students selected for the International Business programme will spend their **Annual Block 2** abroad (outside the EU): one semester studying in a partner university

and one semester doing an internship in an international company.

- Exchange or courses to choose
- CEMS
- Double degree
- International Business (IB)

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INGE Options - 1st Term
       > LLN - Finance 1 : Asset Management [en-prog-2015-inge2m-linge2610]
       > LLN - Finance 2 : Governance and control [en-prog-2015-inge2m-linge2120]
       > LLN - Strategic marketing [en-prog-2015-inge2m-linge2100]
       > MONS - Asset Management [en-prog-2015-inge2m-mingm203o]
       > MONS - Marketing decisions [en-prog-2015-inge2m-mingm2010]
       > MONS - Marketing communication [en-prog-2015-inge2m-mingm2100]
       > MONS - Business Analytics [en-prog-2015-inge2m-mingm207o]
       > LLN - Supply Chain Management 1 [en-prog-2015-inge2m-linge2230]
       > LLN - Innovation 1 : Innovation Management [en-prog-2015-inge2m-linge2300]
       > LLN - Advanced Management 1 [en-prog-2015-inge2m-linge207o]
       > LLN - Environmental management 1 [en-prog-2015-inge2m-linge240o]
       > LLN - Quantitative Methods in Management 1 [en-prog-2015-inge2m-linge2080]
Interuniversity Mobility Options - 1st Term
       > NAMUR - Services & Marketing Management 1 : Managing Resources in a Service World [en-prog-2015-inge2m-
       > NAMUR - Operations & Information Management 1 [en-prog-2015-inge2m-ninge2320]
       > ICHEC - North-South development and Management [en-prog-2015-inge2m-binge237o]
       > ICHEC - Taxation [en-prog-2015-inge2m-binge2390]
INGE Options - 2nd Term
       > LLN - Ethics in Business : Corporate Social Responsability (CSR) [en-prog-2015-inge2m-linge2620]
       > LLN - Finance 3 : Corporate Finance [en-prog-2015-inge2m-linge2130]
       > LLN - Finance 4 : Risk Management [en-prog-2015-inge2m-linge214o]
       > LLN - Finance 5 : Quantitative finance [en-prog-2015-inge2m-linge215o]
       > MONS - Risk Management [en-prog-2015-inge2m-mingm204o]
       > LLN - Special Issues Marketing [en-prog-2015-inge2m-linge260o]
       > MONS - Marketing & Consumer [en-prog-2015-inge2m-mingm2020]
       > LLN - Innovation 2 : Innovation in the Knowledge Economy [en-prog-2015-inge2m-linge2270]
       > LLN - Innovation 3 : Innovation Managing Start-Ups [en-prog-2015-inge2m-linge2280]
       > LLN - Innovation 4: Managing innovative organizations [en-prog-2015-inge2m-linge2290]
       > LLN - Supply Chain Management 2 [en-prog-2015-inge2m-linge224o]
       > LLN - Sourcing and Procurement : GSK Biologicals Partnership [en-prog-2015-inge2m-linge2520]
       > LLN - Environmental management 2 [en-prog-2015-inge2m-linge241o]
       > LLN - Informations Systems [en-prog-2015-inge2m-linge270o]
       > LLN - Advanced Management 2 [en-prog-2015-inge2m-linge2090]
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#### Master [120] in Business engineering [inge2m]

- > LLN International Business [en-prog-2015-inge2m-linge2510]
- > LLN Management Research [en-prog-2015-inge2m-linge2500]
- > LLN Quantitative Methods in Management 2 [en-prog-2015-inge2m-linge2110]
- > MONS Supply Chain: Logistics and Transportation [en-prog-2015-inge2m-mingm209o]

Interuniversity Mobility Options - 2nd Term

> NAMUR - Services & Marketing Management 2 : Creating Value in a Service World [en-prog-2015-inge2m-ninge2490]

- > LLN Entrepreneurship CPME [en-prog-2015-inge2m-linge2210]
- > Exchange or COURSES [en-prog-2015-inge2m-linge1120]

#### INGE OPTIONS - 1ST TERM

#### LLN - FINANCE 1 : ASSET MANAGEMENT [15.0]

O Mandatory 

S Optional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

#### Incompatible with the option "Asset Management" at Mons.

						Υe	ear
						1	2
O LLSMS2213	Equity & Fixed Income (in English)	Bruno Colmant, Leonardo Iania	30h	5 Credits	1q	X	X
o 2 courses am	ong: (10 credits)						
S LLSMS2017	International Accounting Standards (in English)	Bruno Colmant	30h	5 Credits	1q	Х	x
CLSMS2215      Classification     Classification	Derivative Securities	Leonardo Iania	30h	5 Credits	1q	X	X
S LLSMS2012	Financial Market's	Leonardo Iania	30h	5 Credits	1q	X	X

# LLN - FINANCE 2 : GOVERNANCE AND CONTROL [15.0]

O Mandatory Strong Optional Optional

# Click on the course title to see detailed informations (objectives, methods, evaluation...)

## 3 courses among:

						10	aı
						1	2
LLSMS2090	Auditing (in English)	Gerrit Sarens	30h	5 Credits	1q	X	X
S LLSMS2017	International Accounting Standards (in English)	Bruno Colmant	30h	5 Credits	1q	X	X
CLSMS2018      Clubrate        Clubrate	European Corporate Governance (in English) In case of course schedule overlap, the choice of this course does not allow you to choose the course LLSMF2016 - Pilotage de la performance.	Karine Cerrada Cristia, Philippe Lambrecht	30h	5 Credits	1q	X	X
\$\$ LLSMF2016	Performance Management (in French)  Prerequisite: LLSMF2001 - Management Control In case of course schedule overlap, the choice of the course LLSMF2016 does not allow you to choose the course LLSMS2018 - European Corporate Governance	Yves De Rongé	30h	5 Credits	1q	X	X
LLSMF2009	Taxation (in French)	Marcel Gérard	30h	5 Credits	1q	X	X

Vaar

Click on the course title to see detailed informations (objectives, methods, evaluation...)

#### LLN - STRATEGIC MARKETING [15.0]

Year

1 2

O LLSMS2000

Studies and markets models (in French)

Nicolas Kervyn de Meerendré, Marie-Paule Kestemont, Matthieu Van Pachterbeke (compensates Marie-Paule Kestemont)

#### o 2 courses among:

S LLSMS2001	Consumer's behaviour (in French)	Nicolas Kervyn de Meerendré, Nicolas Kervyn de Meerendré (compensates Valérie Swaen), Valérie Swaen	30h	5 Credits	1q	x	x
<b>☎</b> LLSMS2002	International Marketing (in French)	Isabelle Schuiling	30h	5 Credits	1q	X	X
⇔ LLSMS2004	Business to Business marketing (in English)	Baudouin Meunier	30h	5 Credits	1q	X	X

# **MONS - ASSET MANAGEMENT [15.0]**

O Mandatory 

S Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Incompatible with the option "Finance 1: Asset Management" at Louvain-la-Neuve.

						1	2
O MGEST2168	Equity Valuation	Mikael Petitjean, Xavier Piret	30h+0h	5 Credits	1q	X	X
O MGEST2170	Fixed Income Analysis	Isabelle Platten, Frédéric Vrins	30h+0h	5 Credits	1q	X	X
O MGEST2164	Derivative Securities	Isabelle Platten	30h+0h	5 Credits	1q	X	X

#### **MONS - MARKETING DECISIONS [15.0]**

O Mandatory 

S Optional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						Ye 1	
O MGEST2125	Distribution	Caroline Ducarroz, Nadia Sinigaglia (compensates Caroline Ducarroz)	30h+0h	5 Credits	1q	X	x

#### **UCL - Université catholique de Louvain** Study Programme 2015-2016

Master [120] in Business engineering [inge2m]

							2
O MGEST2126	Price Management (BASF Partnership)	Caroline Ducarroz, Nadia Sinigaglia (compensates Caroline Ducarroz)	30h+0h	5 Credits	1q	x	X
O MGEST2131	Product and Innovation - BASF Partnership	Claude Pecheux	30h+0h	5 Credits	1q	X	X

# **MONS - MARKETING COMMUNICATION [15.0]**

O Mandatory 

S Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						1	2
O MCOMU2202	Marketing Communications	Claude Pecheux	30h+0h	5 Credits	1q	X	X
O MCOMU2203	Processus de création publicitaire	Marc Soumillion	30h+0h	5 Credits	1q	X	X
O MCOMU2204	Methodology of the marketing communication	Nicolas Lambert, Ingrid Poncin	30h+0h	5 Credits	1q	X	X

# **MONS - BUSINESS ANALYTICS [15.0]**

O Mandatory 

State Optional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						1
O MQANT2218	Nouvelles technologies et pratiques émergentes	François Fouss	30h+0h	5 Credits	1q	X
O MQANT2113	Data Mining	Nadine Meskens	30h+0h	5 Credits	1q	X
O MQANT2219	Outils quantitatifs d'aide à la décision	Daniele Catanzaro	30h+0h	5 Credits	1q	X

# LLN - SUPPLY CHAIN MANAGEMENT 1 [15.0]

O Mandatory Stoptional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						160	וג
						1 2	2
O LLSMS2030	Introduction to Supply Chain Management (in English)	Pierre Semal	30h	5 Credits	1q	X	

Year

O LLSMS2031	Tools for Supply Chain Management decisions (in English)	Bertrand Cornélusse (compensates Mathieu Van Vyve),	30h	5 Credits	1q	1 x	
		Jean-Charles Delvenne (compensates Mathieu Van Vyve), Mathieu Van Vyve					
O LLSMS2035	Supply Chain Coordination and Sourcing (in English)	Per Joakim Agrell	30h	5 Credits	1q	X	

# LLN - INNOVATION 1: INNOVATION MANAGEMENT [15.0]

Optional 

State of the state

Click on the course title to see detailed informations (objectives, methods, evaluation...)

© LLSMS2040 Innovation Management (in English) Benoît Gailly 30h 5 Credits 1q X							Year
Defluit Gally 501.							1 2
O LL SMS2041 Economics of Innovation (in English)  Paul Polletterance 30h 5 Credits 1g X	O LLSMS2040	Innovation Management (in English)	Benoît Gailly	30h	5 Credits	1q	X
Paul belletiamine 3011 3 Ordalis 14	O LLSMS2041	Economics of Innovation (in English)	Paul Belleflamme	30h	5 Credits	1q	X
O LLSMS2042 Developing Innovative Venture (in English)  Benoît Gailly  30h  5 Credits  1q	O LLSMS2042	Developing Innovative Venture (in English)	Benoît Gailly	30h	5 Credits	1q	X

# LLN - ADVANCED MANAGEMENT 1 [15.0]

O Mandatory 

S Optional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Incompatible with the option "Advanced Management2" of second term.

Advanced Human Resource Management

						1 2
O LLSMS2100	Advanced finance (in English)	Sophie Béreau, Leonardo Iania, Leonardo Iania (compensates Sophie Béreau)	30h	5 Credits	1q	x
O LLSMF2001	Management Control (in French) May not be taken with LLSMF2016 - Pilotage de la performance. If the course LLSMF2001 or the course LLSMF2016 has already been followed, the 3 other option courses must be chosen.	Yves De Rongé	30h	5 Credits	1q	x
o Courses amo	ng:					
⇔ LLSMS2002	International Marketing (in French)	Isabelle Schuiling	30h	5 Credits	1q	х

Ina Aust-Gronarz

30h

5 Credits

Year

#### LLN - ENVIRONMENTAL MANAGEMENT 1 [15.0]

O Mandatory Optional

△ Courses not taught during 2015-2016 Periodic courses not taught during 2015-2016

⊕ Periodic courses taught during 2015-2016 Activity with requisites

Year 1 2 O LFSA2245 **Environment and business** 30h 5 Credits Thierry Bréchet 1q LESPO2104 Seminar on management of environmental questions 30h 5 Credits Thierry Bréchet 1q O LLSMS2050 30h

**Daniel Tyteca** 

Click on the course title to see detailed informations (objectives, methods, evaluation...)

#### LLN - QUANTITATIVE METHODS IN MANAGEMENT 1 [15.0]

**Environmental Management (in French)** 

O Mandatory ☼ Optional

 $\Delta$  Courses not taught during 2015-2016 Periodic courses not taught during 2015-2016

⊕ Periodic courses taught during 2015-2016 Activity with requisites

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Note: Before selecting this option, please check that the course schedule is compatible with your course programme. 3 courses among:

						1	2
B LECON2031	Applied Econometrics : Time Series	Zhengyuan Gao	30h+12h	5 Credits	1q	X	X
S LECON2033	Applied econometrics: Microeconometrics	Muriel Dejemeppe	30h+12h	5 Credits	1q	X	X
S LLSMS2031	Tools for Supply Chain Management decisions (in English)	Bertrand Cornélusse (compensates Mathieu Van Vyve), Jean-Charles Delvenne (compensates Mathieu Van Vyve), Mathieu Van Vyve	30h	5 Credits	1q	x	x
S LLSMS2000	Studies and markets models (in French)	Nicolas Kervyn de Meerendré, Marie-Paule Kestemont, Matthieu Van Pachterbeke (compensates Marie- Paule Kestemont)	30h	5 Credits	1q	x	x
S LLSMS2100	Advanced finance (in English)	Sophie Béreau, Leonardo Iania, Leonardo Iania (compensates Sophie Béreau)	30h	5 Credits	1q	X	×
S LSTAT2210	Advenced linear models	Lieven Desmet (compensates Catherine Legrand), Catherine Legrand	15h+5h	5 Credits	1q	X	x
S LSTAT2020	Statistical computing	Céline Bugli	20h+20h	5 Credits	1q	X	X

#### INTERUNIVERSITY MOBILITY OPTIONS - 1ST TERM

All options offered through inter-university mobility in collaboration with ICHEC can not be followed that 2nd annual block.

5 Credits

1q

# NAMUR - SERVICES & MARKETING MANAGEMENT 1 : MANAGING RESOURCES IN A SERVICE WORLD [15.0]

O Mandatory 

S Optional

 $\Delta \ \text{Courses not taught during 2015-2016} \\ \hline \oslash \ \text{Periodic courses not taught during 2015-2016}$ 

Click on the course title to see detailed informations (objectives, methods, evaluation...)

#### 3 courses among:

						Ye	ar
						1	2
B LELMS2407	Methods for Service & Marketing research	N.	30h	5 Credits	1q	X	X
ELELMS2414	Services Operations Management	N.	30h	5 Credits	1q	X	X
B LELMS2415	Gestion des relations interpersonnelles	N.	30h	5 Credits	1q	X	X
<b>☼</b> LELMS2401	Managing the Servicescape - Introducing to the Wolrd of Service	N.	30h	5 Credits	1q	X	X

#### NAMUR - OPERATIONS & INFORMATION MANAGEMENT 1 [15.0]

O Mandatory 

S Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						Yea	ar
						1 :	2
O LELOI2424	Business Process Management	N.	30h	5 Credits	1q	X	X
O LELOI2421	Business Intelligence	N.	30h	5 Credits	1q	X	X
O LELOI2423	Decision Analysis	N.	30h	5 Credits	1q	X	X

### **ICHEC - NORTH-SOUTH DEVELOPMENT AND MANAGEMENT [15.0]**

O Mandatory 

S Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

# Available only on annual block 2.

·						Yea	
O LPEDV2210	Problématiques de développement et projet de gestion	N.	60h	5 Credits	1q		X
O LPEDV2220	Spécificités de la gestion dans les pays du Sud	N.	60h	5 Credits	1q		X
O LPEDV2230	Economie et politiques de développement	N.	60h	5 Credits	1q		X

# **ICHEC - TAXATION [15.0]**

● Mandatory Stoptional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

#### Available only on annual block 2.

						100	ai
						1 :	2
O LFISC2210	Fiscalité des entreprises	N.	60h	5 Credits	1q		X
O LFISC2220	Impôt sur le revenu des personnes physiques	N.	60h	5 Credits	1q		X
O LFISC2230	Principles of international taxation of Enterprises	N.	60h	5 Credits	1q		X

#### INGE OPTIONS - 2ND TERM

# LLN - ETHICS IN BUSINESS : CORPORATE SOCIAL RESPONSABILITY (CSR) [15.0]

O Mandatory 

State Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

							Ye	ar
							1	2
0 L	LSMS2222	Advanced Seminar in Corporate Social Responsibility (in English)	N.	30h	5 Credits	2q △	X	X
0	3 courses am	ong:						
æ	3 LECON2340	Economy and society	Isabelle Ferreras, Géraldine Thiry	30h	5 Credits	2q	X	X
æ	S LSPRI2225	Publics policies of Sustainability in the European Union	David Aubin	30h	5 Credits	ΔØ	X	X
æ	3 LFSA2202	Ethics and ICT	Axel Gosseries, Olivier Pereira	30h	5 Credits	2q	X	X
æ	3 LCPME2005	Social Entrepreneurship	Sophie Bacq	30h	5 Credits	2q	X	X

# LLN - FINANCE 3 : CORPORATE FINANCE [15.0]

**○** Mandatory Stoptional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

 ${\it Click on the course title to see detailed informations (objectives, methods, evaluation...)}$ 

						Yea	ar
						1 2	2
O LLSMS2010	Corporate Finance (in French)	Ilham Riachi	30h	5 Credits	2q	X :	X
o 2 courses am	ong: (10 credits)						_
<b>☎</b> LLSMS2013	Empirical Finance (in English) Prérequis : cours en finance d'entreprise.	Sophie Béreau	30h	5 Credits	2q	X :	X
\$\$ LLSMS2014	Entrepreneurial finance (in English)	Axel Funhoff (compensates Philippe Grégoire), Philippe Grégoire	30h	5 Credits	2q	X	x

Vear

						Yе	ar
						1	2
⇔ LLSMF2008	Business Law (in French)	Henri Culot	30h	5 Credits	2q	X	X

# LLN - FINANCE 4: RISK MANAGEMENT [15.0]

O Mandatory 

S Optional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Incompatible with the option "Risk Management" at Mons.

·	•					Ye 1	
O LLSMS2019	Bank management I	Luc Henrard	30h	5 Credits	2q	X	X
O LLSMS2020	Bank Management II	Luc Henrard	30h	5 Credits	2q	X	X
o 1 course amo	ng: (5 credits)						
State LDROP2032	Law of Financial Products Restricted Access	Matthieu Duplat, Gaëtane Schaeken Willemaers	30h	5 Credits	2q	X	X
⇔ LDROP2033	Banking Law Restricted Access	André-Pierre André- Dumont, Denis Philippe	30h	5 Credits	2q	X	X
S LLSMS2108	International Financial Management (in English)	Denis Knaepen	30h	5 Credits	2q	X	×
CLSMS2212	Portfolio Management (in English)	Christophe Dispas	30h	5 Credits	2q	X	X

# LLN - FINANCE 5 : QUANTITATIVE FINANCE [15.0]

**○** Mandatory Stoptional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Attention: Before selecting this option, please check that the course schedule is compatible with your course programme.

						1	2
O LACTU2070	STOCHASTIC FINANCE 1	Pierre Devolder	30h	5 Credits	2q	X	X
O LACTU2240	STOCHASTIC FINANCE 2	Pierre Ars, Pierre Devolder	30h	5 Credits	2q	X	X
O LACTU2220	ALM OF INSURANCE COMPANIES	Jérôme Barbarin	30h	5 Credits	2q	X	X

Click on the course title to see detailed informations (objectives, methods, evaluation...)

#### **MONS - RISK MANAGEMENT [15.0]**

Incompatible with the option "Finance 4: Risk Management" in Louvain-la-Neuve.

						1 2
• MGEST2160	Risk Management and Financial Institutions	Isabelle Platten, Pascal Van Wynendaele (compensates Isabelle Platten)	30h+0h	5 Credits	2q	x
• MGEST2161	Portfolio Management	Catherine D'Hondt, Mikael Petitjean, Xavier Piret	30h+0h	5 Credits	2q	x

#### o Specific courses - 1 course among: (5 credits)

Les étudiants du track "Financial Management" doivent prendre le cours MGEST2141A. Tous les autres étudiants doivent prendre le cours MGEST2163.

MGEST2141A	IAS & IFRS - Partie I	N.	30h	5 Credits	2q	X
₩ MGEST2163	Trading and Exchanges	Catherine D'Hondt, Catherine D'Hondt (compensates Rudy De Winne), Rudy De Winne	30h+0h	5 Credits	2q	x

### LLN - SPECIAL ISSUES MARKETING [15.0]

O Mandatory 

S Optional

 ${\it Click on the course title to see detailed informations (objectives, methods, evaluation...)}$ 

						Ye 1	
O LLSMS2005	Advanced research methods in Marketing (in French)	Marie-Paule Kestemont, Christophe Leys (compensates Marie- Paule Kestemont)	30h	5 Credits	2q	X	X
o 2 courses am	ong:						
S LLSMS2003	Brand Management (in English)	Isabelle Schuiling	30h	5 Credits	2q	X	X
LLSMS2006	Strategic Communication(in English)	Jacques François	30h	5 Credits	2q	X	X
LLSMS2007	E-Marketing	Anne-Cécile Jeandrain	30h	5 Credits	2q	X	X

#### **MONS - MARKETING & CONSUMER [15.0]**

O Mandatory 

S Optional

Advanced Topics in Consumer Research

Click on the course title to see detailed informations (objectives, methods, evaluation...)

				Year	
				1 2	
a Sinigaglia	30h+0h	5 Credits	2q	X	

O MGEST2145

Nadia

						Ye	ar
						1	2
O MGEST2127	Comportement du consommateur	Ingrid Poncin	30h+0h	5 Credits	2q	X	
O MGEST2128	Méthodes et modèles en marketing	Caroline Ducarroz, Claude Pecheux	30h+0h	5 Credits	2q	X	

# LLN - INNOVATION 2 : INNOVATION IN THE KNOWLEDGE ECONOMY [15.0]

**○** Mandatory SOptional

 $\Delta \ \text{Courses not taught during 2015-2016} \\ \text{$\oslash$ Periodic courses not taught during 2015-2016}$ 

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						Υe	ar
						1	2
LLSMS2374	Economics of the Internet (in English)	Paul Belleflamme	30h	5 Credits	2q	X	X
2 courses an	nong:						Π
LLSMS2115	E-Management (in English)	Olivier de Broqueville	30h	5 Credits	2q	Х	X
\$\$ LLSMF2011	Knowledge Management (in English)	Françoise de Viron	30h	5 Credits	2q	X	X
⇔ LDROP2102	Droits intellectuels et nouvelles technologies	Alain Strowel	30h	5 Credits	2q	X	X
© LDROP2101	Management of Intellectual Property Rights	Dominique Kaesmacher, Alain Strowel, François Wéry	30h	5 Credits	2q	X	×
\$\$ LLSMF2107	Strategic Management of Information Systems (in English)	Philippe Guillaume, Philippe Guillaume (compensates Jean Vanderdonckt), Jean Vanderdonckt	30h	5 Credits	2q	X	x

# LLN - INNOVATION 3: INNOVATION MANAGING START-UPS [15.0]

O Mandatory 

S Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						Ye	ar
						1	2
O LLSMS2014	Entrepreneurial finance (in English)	Axel Funhoff (compensates Philippe Grégoire), Philippe Grégoire	30h	5 Credits	2q	x	X
O LLSMS2081	Strategic Management of Start ups (in English) Limited acces. See on iCampus for conditions.	Bartholomeus Kamp, Bryan Toney	30h+30h	5 Credits	2q	X	X
o 1 course amo	ng:						
<b>☎</b> LLSMS2080	International Entrepreneurship (in English) Limited access	Frank Janssen	30h+30h	5 Credits	2q	X	X
S LLSMF2008	Business Law (in French)	Henri Culot	30h	5 Credits	2q	X	X

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# *LLN - INNOVATION 4 : MANAGING INNOVATIVE ORGANIZATIONS* [15.0]

**○** Mandatory Stoptional

 $\Delta \ \text{Courses not taught during 2015-2016} \\ \hline \textit{O} \ \text{Periodic courses not taught during 2015-2016}$ 

Click on the course title to see detailed informations (objectives, methods, evaluation...)

#### 3 courses among:

_						Ye	ar
						1	2
⇔ LLSMS2007	E-Marketing	Anne-Cécile Jeandrain	30h	5 Credits	2q	X	X
\$\$ LLSMF2007	Change Management (in French)	Mélanie Latiers (compensates Alain Vas), Alain Vas	30h	5 Credits	2q	X	X
⇔ LLSMF2011	Knowledge Management (in English)	Françoise de Viron	30h	5 Credits	2q	X	X
LLSMS2374	Economics of the Internet (in English)	Paul Belleflamme	30h	5 Credits	2q	X	X
<b>窓</b> LLSMF2107	Strategic Management of Information Systems (in English)	Philippe Guillaume, Philippe Guillaume (compensates Jean Vanderdonckt), Jean Vanderdonckt	30h	5 Credits	2q	X	x

# **LLN - SUPPLY CHAIN MANAGEMENT 2 [15.0]**

O Mandatory 

S Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						Ye	ar
						1	2
O LLSMS2032	Operations Management and Factory Physics (in English)	Philippe Chevalier, Olivier Corluy (compensates Philippe Chevalier)	30h	5 Credits	2q	X	X
O LLSMS2033	Transportation and Logistics (in English)	Per Joakim Agrell, Adel Hatamimarbini (compensates Per Joakim Agrell)	30h	5 Credits	2q	X	X
O LLSMS2034	Supply Chain Planning (in English)	Marc Foret, Marc Foret (compensates Mathieu Van Vyve), Mathieu Van Vyve	30h	5 Credits	2q	X	X

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# LLN - SOURCING AND PROCUREMENT : GSK BIOLOGICALS PARTNERSHIP [15.0]

O Mandatory 

String Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

						Ye 1	
O LLSMS2036	Supply Chain Procurement (in English)	Per Joakim Agrell, Constantin Blome	30h	5 Credits	2q	X	X
O LLSMS2037	Sourcing Strategy (in English)	Constantin Blome, Antony Paulraj	30h	5 Credits	2q	X	X
O LLSMS2038	Procurement organisation and scope (in English)	Constantin Blome, Andreas Norrman	30h	5 Credits	2q	X	X

Click on the course title to see detailed informations (objectives, methods, evaluation...)

# LLN - ENVIRONMENTAL MANAGEMENT 2 [15.0]

O Mandatory 

S Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

						1
O LLSMS2051	Quantitative Methods in Environmental Management (in French) Recommended prerequisite course: LFSA 2245 - Entreprise et environnement	Thierry Bréchet	30h	5 Credits	2q	X
O LENVI2012	Environment Pollution	Mohamed Ayadim, Patrick Gerin (coord.), Nathalie Kruyts	45h+30h	5 Credits	2q	X
O LDROP2063	Environmental Law	Nicolas de Sadeleer, Damien Jans	30h	5 Credits	2q	X

#### LLN - INFORMATIONS SYSTEMS [15.0]

O Mandatory S Optional

 ${\it Click on the course title to see detailed informations (objectives, methods, evaluation...)}$ 

Note: Before selecting this option, please check that the course schedule is compatible with your course programme. 3 courses among:

						1	2
S LSINF2275	Data mining & decision making	Marco Saerens	30h+30h	5 Credits	2q	X	X
S LSINF2382	Computer supported collaborative work	Jean Vanderdonckt	30h+15h	5 Credits	2q △	X	X
<b>窓</b> LLSMF2107	Strategic Management of Information Systems (in English)	Philippe Guillaume, Philippe Guillaume (compensates Jean Vanderdonckt), Jean Vanderdonckt	30h	5 Credits	2q	X	×
🛭 LINGI2172	Databases	Bernard Lambeau	30h+30h	5 Credits	2q	Х	X

Year

						Ye	ar
						1	2
S LSINF1225	Object-oriented design and data management Prerequisite: Knowledge of java programming language	Kim Mens	30h+30h	5 Credits	2q	X	X

# LLN - ADVANCED MANAGEMENT 2 [15.0]

● Mandatory Stoptional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Incompatible with the option "Advanced Management 1" of first term.

					тe		
					1		
Corporate Finance (in French)	Ilham Riachi	30h	5 Credits	2q	X		
Advanced Cost Management	Gerrit Sarens	30h	5 Credits	2q	X		
o 1 course among : (5 credits)							
Advanced Marketing (in English)	Isabelle Schuiling (compensates Valérie Swaen), Valérie Swaen	30h	5 Credits	1q	x		
Advanced Human Resources Management (in French)	Michaël Dubois, Evelyne Léonard	30h	5 Credits	2q	X		
	Advanced Cost Management  ong: (5 credits)  Advanced Marketing (in English)	Advanced Cost Management  Gerrit Sarens  Advanced Marketing (in English)  Isabelle Schuiling (compensates Valérie Swaen), Valérie Swaen  Advanced Human Resources Management (in French)  Michaël Dubois,	Advanced Cost Management  Gerrit Sarens  30h  Isabelle Schuiling (compensates Valérie Swaen), Valérie Swaen  Advanced Human Resources Management (in French)  Michaël Dubois,  30h	Advanced Cost Management  Gerrit Sarens  30h 5 Credits  Isabelle Schuiling (compensates Valérie Swaen), Valérie Swaen  Advanced Human Resources Management (in French)  Michaël Dubois,  30h 5 Credits  5 Credits	Advanced Cost Management  Gerrit Sarens  30h 5 Credits 2q  Isabelle Schuiling (compensates Valérie Swaen), Valérie Swaen  Advanced Human Resources Management (in French)  Michaël Dubois,  30h 5 Credits 2q  Michaël Dubois,  30h 5 Credits 2q		

# LLN - INTERNATIONAL BUSINESS [15.0]

O Mandatory 

S Optional

 ${\it Click on the course title to see detailed informations (objectives, methods, evaluation...)}$ 

This option is only available to selected students for the IB program. They must follow this option and the option "IB" of the 2nd annual block, including the exchange and IB course.

						1	2
OLLSMS2065	Seminar in Cross Cultural Competences and Management (in English) CEMS and IB students have priority on this course. Restricted access for European Business students	Ina Aust-Gronarz, Sunita Malhotra	30h	5 Credits	2q	X	

# • IB Courses to be chosen (10 credits)

Students choose 2 courses among IB courses OR 1 course among the IB courses and 1 opening course from the list. Before making your choice, please check the schedule compatibility.

S LLSMS2111	International Business (in English)	Christophe Brognaux, Sunita Malhotra, Frédéric Pouchain	30h	5 Credits	2q	x
S LLSMS2108	International Financial Management (in English)	Denis Knaepen	30h	5 Credits	2q	X
<b>☎</b> LLSMS2109	International Marketing Management (in English)	Isabelle Schuiling	30h	5 Credits	2q	X
S LLSMS2062	Management of European Companies (Business Cases)	Eric Cornuel	30h	5 Credits	2q	Х

# o Opening Courses

Analysis of contemporary Chinese society	N.	30h	5 Credits 2q Ø X

# UCL - Université catholique de Louvain Study Programme 2015-2016

Master [120] in Business engineering [inge2m]

						Yе	ear
						1	2
	Analysis of contemporary Japanese society	Kanako Goto	30h	5 Credits	2q	X	
S LEUSL2031	European economic policies	Marcel Gérard	30h	5 Credits	1q	X	
CONTRACT       CONTRACT	Socio-economic analysis of the Arab world	Mohamed El Battiui (compensates Vincent Legrand), Vincent Legrand	30h	5 Credits	2q	x	
⇔ LLSMS2063	Industrial Relations in Europe (in English)	Maria Jepsen (compensates Evelyne Léonard), Evelyne Léonard, Philippe Pochet (compensates Evelyne Léonard)	30h	5 Credits	2q	X	

#### LLN - MANAGEMENT RESEARCH [15.0]

O Mandatory 

Story

Story

Optional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This option is designed to prepare students who eventually wish to do a doctorate.

							aı
						1	2
O LLSMA2001	Epistemology of management (in English)	Joseph Amougou (compensates Matthieu de Nanteuil), Matthieu de Nanteuil	30h	5 Credits	2q	x	X
O LLSMA2002	Quantitative Research Methods	Philippe Chevalier, Assaad El Akremi	30h	5 Credits	2q	X	X
O LLSMA2004	Qualitative Research Methods (in French)	Alain Decrop, Laurent Taskin	30h	5 Credits	2q	X	X

# LLN - QUANTITATIVE METHODS IN MANAGEMENT 2 [15.0]

O Mandatory 

S Optional

 $\Delta \ \text{Courses not taught during 2015-2016} \\ \text{$\oslash$ Periodic courses not taught during 2015-2016}$ 

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Note: Before selecting this option, please check that the course schedule is compatible with your course programme. 3 courses among:

						Yе	aı
						1	2
S LACTU2070	STOCHASTIC FINANCE 1	Pierre Devolder	30h	5 Credits	2q	X	X
LLSMS2005	Advanced research methods in Marketing (in French)	Marie-Paule Kestemont, Christophe Leys (compensates Marie- Paule Kestemont)	30h	5 Credits	2q	X	x
S LECON2601	Advanced Econometrics II - Time Series Econometrics	Zhengyuan Gao	30h	5 Credits	2q	X	X
S LINMA2470	Stochastic modelling	Philippe Chevalier	30h +22.5h	5 Credits	2q	X	X
S LSTAT2200	Survey and Sampling	Marie-Paule Kestemont	15h+5h	5 Credits	2q	X	X
SS LSTAT2130	Introduction to Bayesian statistics.	Philippe Lambert	15h+5h	5 Credits	2q	X	X
S LSTAT2350	Data Mining	Libei Chen	15h+15h	5 Credits	2q	X	X
S LSTAT2100	Discrete data analysis.	Patrick Bogaert, Anouar El Ghouch	22.5h +7.5h	5 Credits	2q	X	X
S LSINF2275	Data mining & decision making	Marco Saerens	30h+30h	5 Credits	2q	X	X
⇔ LLSMS2013	Empirical Finance (in English)	Sophie Béreau	30h	5 Credits	2q	X	X

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#### MONS - SUPPLY CHAIN: LOGISTICS AND TRANSPORTATION [15.0]

● Mandatory Stoptional

Click on the course title to see detailed informations (objectives, methods, evaluation...)

	Year
	1 2
O MGEST2240 Transport and mobility Bart Jourquin 30h+0h 5 Credits 2q	X
O MGEST2241 Supply Chain Management Jean-Sébastien Tancrez 30h+0h 5 Credits 2q	X
● MGEST2242       Modélisation des systèmes de transport       Bart Jourquin       30h+0h       5 Credits       2q	X

#### INTERUNIVERSITY MOBILITY OPTIONS - 2ND TERM

# NAMUR - SERVICES & MARKETING MANAGEMENT 2 : CREATING VALUE IN A SERVICE WORLD [15.0]

O Mandatory 

S Optional

 $\Delta$  Courses not taught during 2015-2016  $\oslash$  Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

		1	2
O LELMS2408 Consumer Behaviour & Experience N. 30h 5 Credits	2q	X	X
● LELMS2413       Services Marketing & Strategy       N.       30h       5 Credits	2q	X	X
© LELMS2416 Service Design & Innovation N. 30h 5 Credits	2q	X	X

#### LLN - ENTREPRENEURSHIP - CPME [30.0]

O Mandatory 

S Optional

 $\Delta \ \text{Courses not taught during 2015-2016} \\ \text{$\oslash$ Periodic courses not taught during 2015-2016} \\$ 

⊕ Periodic courses taught during 2015-2016
Activity with requisites

Click on the course title to see detailed informations (objectives, methods, evaluation...)

This option, which must be take in its entirety, is worth 30 credits. It takes the form of a specialization in entrepreneurship which brings together all the multidisciplinary training in creating a small or medium-sized business. Students who choose this option must do their master's thesis within this particular framework. Access to this option is strictly limited to students selected based on their application form: see www.uclouvain.be/cpme.

Year

Year

#### o CPME Activities (20 credits)

O LCPME2001	Entrepreneurship Theory (in French)	Frank Janssen	30h+20h	5 Credits	1q	X	X
O LCPME2002	Managerial, legal and economic aspects of the creation of a company (in French)	Régis Coeurderoy, Yves De Cordt, Marine Falize (compensates Régis Coeurderoy)	30h+15h	5 Credits	1q	X	X
O LCPME2003	Business plan of the creation of a company (in French)	Frank Janssen	30h+15h	5 Credits	2q	X	X

# UCL - Université catholique de Louvain Study Programme 2015-2016

Master [120] in Business engineering [inge2m]

						Ye 1	
O LCPME2004	Advanced seminar on Enterpreneurship (in French)	Roxane De Hoe (compensates Frank Janssen), Frank Janssen	30h+15h	5 Credits	2q	X	x

# • Courses to be chosen (10 credits)

2 courses among:

<b>☎</b> LLSMS2080	International Entrepreneurship (in English)	Frank Janssen	30h+30h	5 Credits	2q	Х	X
⇔ LLSMS2081	Strategic Management of Start ups (in English)	Bartholomeus Kamp, Bryan Toney	30h+30h	5 Credits	2q	X	X
⇔ LLSMS2014	Entrepreneurial finance (in English)	Axel Funhoff (compensates Philippe Grégoire), Philippe Grégoire	30h	5 Credits	2q	X	X
CPME2005     CPME2005	Social Entrepreneurship	Sophie Bacq	30h	5 Credits	2q	Х	X

#### **EXCHANGE OR COURSES**

O Mandatory

S Optional

△ Courses not taught during 2015-2016

O Periodic courses not taught during 2015-2016

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Students who do not leave in exchange following the LSM program consists of 30 credits: 2 options of 15 credits OR 1 option of 15 credits and 1 option "Language for Business" OR 1 option of 15 credits and 3 courses (3X5 credits) to be selected from: a) not yet selected courses in already followed options in the first annual block and / or b) from the list of courses to choose from below.

Year

1 2

#### & LLN - Business communication in German (15 credits)

Only for students who are not doing an exchange in the first term of the 2nd annual block. Attention, some of these courses take place during both terms and can be incompatible with a part of the programme.

O LMULT2414	Oral business communication techniques in German (Part1)	Hedwig Reuter	15h+15h	6 Credits	1q	X
O LMULT2213	Reading comprehension and vocabulary extension: economic and commercial texts in German	Marie-Luce Collard	22.5h	4 Credits	1q	Х
O LMULT2411	Economic, legal, social and political issues in German-speaking countries	Henri Bouillon	30h+15h	5 Credits	1q	х

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Only for students who are not doing an exchange in the first term of the 2nd annual block. Attention, some of these courses take place during both terms and can be incompatible with a part of the programme.

O LMULT2424	Oral business communication techniques in English (Part 1)	Sylvie De Cock	15h+15h	6 Credits	1q	Х	
O LMULT2223	Reading comprehension and vocabulary extension: economic and commercial texts in English	Sylvie De Cock	22.5h	4 Credits	1q	Х	
O LMULT2421	Economic, legal, social and political issues in English-speaking countries	Guido Latre	30h+15h	5 Credits	1q	Х	

### & LLN - Business communication in Dutch (15 credits)

Only for students who are not doing an exchange in the first term of the 2nd annual block. Attention, some of these courses take place during both terms and can be incompatible with a part of the programme.

O LMULT2434	Oral business communication techniques in Dutch (Part 1)	Anne Goedgezelschap	15h+15h	6 Credits	1q	X
O LMULT2233	Reading comprehension and vocabulary extension: economic and commercial texts in Dutch	Jean-Pierre Colson	22.5h	4 Credits	1q	X
O LMULT2431	Economic, legal, social and political issues in Dutch-speaking countries	Philippe Hiligsmann, Matthieu Sergier (compensates Philippe Hiligsmann)	30h+15h	5 Credits	1q	×

#### & Elective Courses - 1st term (15 credits)

If a single option has been chosen, students may complete their programme with 3 optional courses (3X5 credits = 15 credits) to be chosen from : a) courses not previously chosen in the option already taken in annual block 1 and/or b)from the courses listed below.

S LLSMF2009	Taxation (in French)	Marcel Gérard	30h	5 Credits	1q	X
S LLSMF2016	Performance Management (in French) Incompatible with LLSMF2001 - Management Control.	Yves De Rongé	30h	5 Credits	1q	X
S LLSMS2000	Studies and markets models (in French)	Nicolas Kervyn de Meerendré, Marie-Paule Kestemont, Matthieu Van Pachterbeke (compensates Marie- Paule Kestemont)	30h	5 Credits	1q	x

# UCL - Université catholique de Louvain Study Programme 2015-2016

Master [120] in Business engineering [inge2m]

					`	Year
						1 2
CLSMS2001      Club Signature      Club	Consumer's behaviour (in French)	Nicolas Kervyn de Meerendré, Nicolas Kervyn de Meerendré (compensates Valérie Swaen), Valérie Swaen	30h	5 Credits	<b>1</b> q	x
S LLSMS2002	International Marketing (in French)	Isabelle Schuiling	30h	5 Credits	1q	X
S LLSMS2012	Financial Market's	Leonardo Iania	30h	5 Credits	1q	X
S LLSMS2017	International Accounting Standards (in English)	Bruno Colmant	30h	5 Credits	1q	Х
\$\$ LLSMS2018	European Corporate Governance (in English)	Karine Cerrada Cristia, Philippe Lambrecht	30h	5 Credits	1q	X
S LLSMS2050	Environmental Management (in French)	Daniel Tyteca	30h	5 Credits	1q	X
LLSMS2060	European Economic Policy (in English)	Eric Cornuel, Didier Reynders	30h	5 Credits	1q	X
<b>☎</b> LLSMS2061	Corporate Strategy in Europe	Benoît Gailly	30h	5 Credits	1q	X
S LLSMS2072	Clinical Sociology of work (in French)	Thomas Périlleux	30h	5 Credits	1q	X
\$\$ LLSMS2074	Contemporary Issues in Human Resources (in French)	Farid Ben Hassel, Philippe Depaepe	30h	5 Credits	1q	X
S LLSMS2090	Auditing (in English)	Gerrit Sarens	30h	5 Credits	1q	X
\$\$ LSPRI2040	Public Management: Stategies, Organization and Management Control	Christian de Visscher	30h	5 Credits	1q	X

#### **Alternatives**

> Master in International Management (CEMS MIM) [en-prog-2015-inge2m-linge220r]

#### MASTER IN INTERNATIONAL MANAGEMENT (CEMS MIM) [144.0]

O Mandatory 

S Optional

⊕ Periodic courses taught during 2015-2016
Activity with requisites

Click on the course title to see detailed informations (objectives, methods, evaluation...)

The CEMS Master in International Management (CEMS MIM) contains a total of 144 credits minimum: 65 credits in annual block 1 and 79 credits in annual block 2. For more information, visit www.uclouvain.be/276950. Only students who have successfully the CEMS selection can follow this programme.

Year

1 2

#### o CEMS/INGE - Core Courses (25 credits)

A core courses subjects of 25 credits, including a master's thesis (20 credits) and a course of Corporate Social Responsibility (5 credits).

#### CEMS/INGE - Activities linked to the final master's thesis (20 credits)

It is possible, but not required to write a dissertation related to the course. As for the seminar it is spread over 2 blocks of the annual Master. Mandatory sessions have held annual Block 1. REGISTRATION REQUIRED on iCampus "LLSMD2094" at the beginning of the first annual block (https://icampus.uclouvain.be). However, registration for this seminar will appear only annual block 2, your program on your student virtual office.

O LLSMD2901	Final Master's Thesis	N.		18 Credits	2q	X
CLLSMD2094	Master's Thesis Seminar	Anne-Laure Bartier, Chantal de Moerloose, Jean-Yves Gnabo, Robert Peirce	30h	2 Credits	1 + 2q	x x

#### o CEMS/INGE - Corporate Social Responsibility (5 credits)

1 course among :

⇔ LLSMS2098	Corporate Social Responsibility (in French)	Thierry Bréchet, Carlos Desmet (compensates Valérie Swaen), Valérie Swaen	30h	5 Credits	1q	X	
S LLSMS2099	Corporate Social Responsibility (in English)	Ina Aust-Gronarz	30h	5 Credits	1q	Х	

#### o CEMS/INGE Focus (30 credits)

#### o CEMS/INGE - Business Engineering Field (20 credits)

The business engineering field worth 20 credits is based on advanced study of the various disciplines of business engineering: Project Management, Quantitative Methods, Information Systems and Technology. Student choose 15 credits in 1st Term and 5 credits in 2nd Term. Before making your choice, please check the schedule compatibility with the prices of other specialty courses and options of the 2nd semester.

# O Quantitative or Technological Project (10 credits)

1 course among :

LLSMF2018	Technological project (in French)	Paul Fisette, Benoît Macq, Bernard Nysten (coord.)	60h	10 Credits	1q	x
S LLSMF2019	Quantitative project (in English)	Philippe Chevalier, Anthony Papavasiliou (compensates Mathieu Van Vyve), Mathieu Van Vyve	60h	10 Credits	1q	x

# O Project Management (5 credits)

O LLSMF2021	Project management (in English)	Jean Raucent,	30h	5 Credits	1q	х	
		Pierre Semal (coord.)					

Year

1 2

#### O Data or Information Systems Management

1 course among:

S LLSMF2013	Quantitative data analysis(in English)	Marco Saerens	30h	5 Credits	2q	X	
LLSMF2014	IT management (in French)	Manuel Kolp	30h	5 Credits	2q	X	

#### o CEMS/INGE - Internship (10 credits)

This course (LCEMS2915) of at least 10 consecutive weeks is carried out in a company (abroad or not, CEMS see rules www.uclouvain.be/276950). Students who do not have the opportunity to make this course during this period, follow 2 courses. To get the CEMS degree, then they will realize this course after the second term of the second annual block master LSM.

#### □ CEMS Internship (10 credits)

CEMS Internship	N.	10	O Credits	1 ou	Х	
				2q		

#### Mandatory Courses if not CEMS Internship (10 credits)

Students who replace the internship by 2 courses, choose a compulsory course (5 credits) in the List 1 below and 1 course (5 credits) in List 2.

#### O CEMS/INGE - List 1 (5 credits)

1 course among:

<b>☎</b> LLSMF2013	Quantitative data analysis(in English)	Marco Saerens	30h	5 Credits	2q	X	
<b>☎</b> LLSMF2014	IT management (in French)	Manuel Kolp	30h	5 Credits	2q	X	

#### O CEMS/INGE - Elective courses (5 credits)

See List 2 in "CEMS Options - 2nd Term"

# o CEMS/INGE - Options (30 credits)

In first annual block, students choose an option in the first Term (15 credits) and 1 option in the 2nd Term (15 credits) from the list below.

# o CEMS/INGE - Options 1st Term (15 credits)

1 option among:

# & LLN - Innovation 1 : Innovation Management (15 credits)

O LLSMS2040	Innovation Management (in English)	Benoît Gailly	30h	5 Credits	1q	X
O LLSMS2041	Economics of Innovation (in English)	Paul Belleflamme	30h	5 Credits	1q	X
O LLSMS2042	Developing Innovative Venture (in English)	Benoît Gailly	30h	5 Credits	1q	X

#### 

O LLSMS2030	Introduction to Supply Chain Management (in English)	Pierre Semal	30h	5 Credits	1q	X	
O LLSMS2031	Tools for Supply Chain Management decisions (in English)	Bertrand Cornélusse (compensates Mathieu Van Vyve), Jean-Charles Delvenne (compensates Mathieu Van Vyve), Mathieu Van Vyve	30h	5 Credits	1q	X	
O LLSMS2035	Supply Chain Coordination and Sourcing (in English)	Per Joakim Agrell	30h	5 Credits	1q	X	

#### □ LLN - Advanced Management 1 (15 credits)

Incompatible with the option "Advanced Management2" of second term.

• LLSMS2100	Advanced finance (in English)	Sophie Béreau, Leonardo Iania, Leonardo Iania (compensates Sophie Béreau)	30h	5 Credits	1q	x
<b>○</b> LLSMF2001	Management Control (in French) May not be taken with LLSMF2016 - Pilotage de la performance. If the course LLSMF2001 or the course LLSMF2016 has already been followed, the 3 other option courses must be chosen.	Yves De Rongé	30h	5 Credits	1q	x

#### O Courses among:

S LLSMS2002	International Marketing (in French)	Isabelle Schuiling	30h	5 Credits	1q	X	
<b>窓</b> LLSMS2104	Advanced Human Resource Management	Ina Aust-Gronarz	30h	5 Credits	1q	X	

						Υ <del>(</del>
\$ LLN - Environ	mental management 1 (15 credits)					
O LFSA2245	Environment and business	Thierry Bréchet	30h	5 Credits	1q	X
O LESPO2104	Seminar on management of environmental questions	Thierry Bréchet	30h	5 Credits	1q	х
O LLSMS2050	Environmental Management (in French)	Daniel Tyteca	30h	5 Credits	1q	х
	1 : Asset Management (15 credits) ne option "Asset Management" at Mons.					
O LLSMS2213	Equity & Fixed Income (in English)	Bruno Colmant, Leonardo Iania	30h	5 Credits	1q	X
O 2 courses ar	nong: (10 credits)					
**	International Accounting Standards (in English)	Bruno Colmant	30h	5 Credits	1q	X
<b>☎</b> LLSMS2215	Derivative Securities	Leonardo Iania	30h	5 Credits	1q	Х
<b>窓</b> LLSMS2012	Financial Market's	Leonardo Iania	30h	5 Credits	1q	Х
\$ LLN - Finance	2 : Governance and control (15 credits)					
courses among:	A PC (C 5 P.1)		0.01	5 O 13		v
S LLSMS2090	Auditing (in English)	Gerrit Sarens	30h	5 Credits	1q	X
S LLSMS2017	International Accounting Standards (in English)	Bruno Colmant	30h	5 Credits	1q	Х
X LLSMS2018	European Corporate Governance (in English) In case of course schedule overlap, the choice of this course does not allow you to choose the course LLSMF2016 - Pilotage de la performance.	Karine Cerrada Cristia, Philippe Lambrecht	30h	5 Credits	1q	X
⇔ LLSMF2016	Performance Management (in French) Prerequisite: LLSMF2001 - Management Control In case of course schedule overlap, the choice of the course LLSMF2016 does not allow you to choose the course LLSMS2018 - European Corporate Governance	Yves De Rongé	30h	5 Credits	1q	X
LLSMF2009	Taxation (in French)	Marcel Gérard	30h	5 Credits	1q	X
₹IIN - Stratoni	c marketing (15 credits)					
O LLSMS2000	Studies and markets models (in French)	Nicolas Kervyn de Meerendré, Marie-Paule Kestemont, Matthieu Van Pachterbeke (compensates Marie- Paule Kestemont)	30h	5 Credits	1q	X
O 2 courses ar	nong ·					
	Consumer's behaviour (in French)	Nicolas Kervyn de Meerendré, Nicolas Kervyn de Meerendré (compensates Valérie Swaen), Valérie Swaen	30h	5 Credits	1q	X
<b>☎</b> LLSMS2002	International Marketing (in French)	Isabelle Schuiling	30h	5 Credits	1q	Х
<b>窓</b> LLSMS2004	Business to Business marketing (in English)	Baudouin Meunier	30h	5 Credits	1q	Х
	ative Methods in Management 1 (15 credits)		0			
lote : Before select State	ting this option, please check that the course schedule is compatible.  Applied Econometrics: Time Series	le with your course program  Zhengyuan Gao	30h+12h	es among : 5 Credits	1q	Х
	Applied econometrics: Microeconometrics	Muriel Dejemeppe	30h+12h	5 Credits	1q	Х
	Tools for Supply Chain Management decisions (in English)	Bertrand Cornélusse (compensates Mathieu Van Vyve), Jean-Charles Delvenne (compensates Mathieu Van Vyve),	30h	5 Credits	1q	x

						ΥE	ear
						1	2
⇔ LLSMS2000	Studies and markets models (in French)	Nicolas Kervyn de Meerendré, Marie-Paule Kestemont, Matthieu Van Pachterbeke (compensates Marie- Paule Kestemont)	30h	5 Credits	1q	X	X
⇔ LLSMS2100	Advanced finance (in English)	Sophie Béreau, Leonardo Iania, Leonardo Iania (compensates Sophie Béreau)	30h	5 Credits	1q	X	x
S LSTAT2210	Advenced linear models	Lieven Desmet (compensates Catherine Legrand), Catherine Legrand	15h+5h	5 Credits	1q	X	X
S LSTAT2020	Statistical computing	Céline Bugli	20h+20h	5 Credits	1q	X	X

# o CEMS/INGE - Options 2nd Term (15 credits)

Students choose three courses from the courses listed below. He is encouraged to make a choice among the first 4 courses. In the event of scheduling conflicts, he can enroll in another course from the list 2.

LLSMS2108	International Financial Management (in English)	Denis Knaepen	30h	5 Credits	2q	X	K
<b>窓</b> LLSMS2109	International Marketing Management (in English)	Isabelle Schuiling	30h	5 Credits	2q	X	K
	International Business (in English)	Christophe Brognaux, Sunita Malhotra, Frédéric Pouchain	30h	5 Credits	2q	X	K
S LLSMS2115	E-Management (in English)	Olivier de Broqueville	30h	5 Credits	2q	X	K

#### CEMS - List 2

<b>☎</b> LLSMS2003	Brand Management (in English)	Isabelle Schuiling	30h	5 Credits	2q	X	(
S LLSMS2006	Strategic Communication(in English)	Jacques François	30h	5 Credits	2q	X	(
<b>☎</b> LLSMS2007	E-Marketing	Anne-Cécile Jeandrain	30h	5 Credits	2q	X	
State   LLSMS2014	Entrepreneurial finance (in English)	Axel Funhoff (compensates Philippe Grégoire), Philippe Grégoire	30h	5 Credits	2q	x	
<b>☎</b> LLSMS2019	Bank management I	Luc Henrard	30h	5 Credits	2q	X	
<b>☎</b> LLSMS2071	Organizational Behaviour (in French)	Nathalie Delobbe	30h	5 Credits	2q	X	
<b>☎</b> LLSMS2073	Human Resources Strategic Management (in French)	Nathalie Delobbe	30h	5 Credits	2q	X	
<b>☎</b> LLSMS2096	Supply Chain Management (in English)	Pierre Semal	30h	5 Credits	2q	X	(
CLSMF2007      Club    Club	Change Management (in French)	Mélanie Latiers (compensates Alain Vas), Alain Vas	30h	5 Credits	2q	X X	(
S LLSMF2008	Business Law (in French)	Henri Culot	30h	5 Credits	2q	X	
<b>☎</b> LLSMF2011	Knowledge Management (in English)	Françoise de Viron	30h	5 Credits	2q	X	
⇔ LLSMS2374	Economics of the Internet (in English)	Paul Belleflamme	30h	5 Credits	2q	X	

# o CEMS/INGE - Seminars (4 credits)

O LCEMS2341	Block Seminar	N.		3 Credits	2q	X
O LCEMS2343	Responsible global Leadership Seminar	N.	30h	1 Credits	2q	X

o CEMS/INGE - Cems Courses (55 credits)
Students follow these 3 core courses (25 credits) and choose 6 courses (30 credits) among the "CEMS Exclusive Courses" and "CEMS Elective Courses". However, they are encouraged to choose mainly CEMS Exclusive Courses.

O LLSMS2116	Innovation and Corporate Strategy (in English)	Benoît Gailly	30h	5 Credits	1q	X
O LLSMS2117	Business Project	Christophe Lejeune	30h	15 Credits	2q	X

LLSMS2065	Seminar in Cross Cultural Competences and Management (in English)	Ina Aust-Gronarz, Sunita Malhotra	30h	5 Credits	2q	
CEMS - Exclu	sive Courses					
3 LLSMS2107	International Management of Human Resources	Ina Aust-Gronarz	30h	5 Credits	1q	
\$ LLSMS2112	Supply Chain Modelling and Management	Per Joakim Agrell	30h	5 Credits	1q	
\$ LLSMS2113	Legal Aspects of International Business Management	Philippe Malherbe	30h	5 Credits	1q	
\$ LLSMS2114	Entrepreneurship	Frank Janssen	30h	5 Credits	1q	
3 LLSMS2108	International Financial Management (in English)	Denis Knaepen	30h	5 Credits	2q	>
3 LLSMS2109	International Marketing Management (in English)	Isabelle Schuiling	30h	5 Credits	2q	>
3 LLSMS2111	International Business (in English)	Christophe Brognaux, Sunita Malhotra, Frédéric Pouchain	30h	5 Credits	2q	>
\$ LLSMS2115	E-Management (in English)	Olivier de Broqueville	30h	5 Credits	2q	)
CEMS - Elect	ive Courses					
3 LLSMS2060	European Economic Policy (in English)	Eric Cornuel, Didier Reynders	30h	5 Credits	1q	
3 LLSMS2061	Corporate Strategy in Europe	Benoît Gailly	30h	5 Credits	1q	
3 LLSMS2030	Introduction to Supply Chain Management (in English)	Pierre Semal	30h	5 Credits	1q	
\$ LLSMS2035	Supply Chain Coordination and Sourcing (in English)	Per Joakim Agrell	30h	5 Credits	1q	
3 LLSMS2090	Auditing (in English)	Gerrit Sarens	30h	5 Credits	1q	
3 LLSMS2018	European Corporate Governance (in English)	Karine Cerrada Cristia, Philippe Lambrecht	30h	5 Credits	1q	
3 LLSMS2000	Studies and markets models (in French)	Nicolas Kervyn de Meerendré, Marie-Paule Kestemont, Matthieu Van Pachterbeke (compensates Marie- Paule Kestemont)	30h	5 Credits	1q	
3 LLSMS2213	Equity & Fixed Income (in English)	Bruno Colmant, Leonardo Iania	30h	5 Credits	1q	
\$ LLSMS2001	Consumer's behaviour (in French)	Nicolas Kervyn de Meerendré, Nicolas Kervyn de Meerendré (compensates Valérie Swaen), Valérie Swaen	30h	5 Credits	1q	
3 LLSMS2002	International Marketing (in French)	Isabelle Schuiling	30h	5 Credits	1q	
3 LLSMF2021	Project management (in English)	Jean Raucent, Pierre Semal (coord.)	30h	5 Credits	1q	
3 LLSMS2099	Corporate Social Responsibility (in English)	Ina Aust-Gronarz	30h	5 Credits	1q	
3 LLSMS2050	Environmental Management (in French)	Daniel Tyteca	30h	5 Credits	1q	
3 LLSMS2041	Economics of Innovation (in English)	Paul Belleflamme	30h	5 Credits	1q	
LLSMS2100B	Advanced Finance	N.	30h	5 Credits	1q	
3 LLSMS2004	Business to Business marketing (in English)	Baudouin Meunier	30h	5 Credits	1q	
\$ LLSMS2013	Empirical Finance (in English)	Sophie Béreau	30h	5 Credits	2q	
3 LLSMS2080	International Entrepreneurship (in English)	Frank Janssen	30h+30h	5 Credits	2q	
3 LLSMF2004	Advanced Human Resources Management (in French)	Michaël Dubois, Evelyne Léonard	30h	5 Credits	2q	
\$LLSMS2005	Advanced research methods in Marketing (in French)	Marie-Paule Kestemont, Christophe Leys (compensates Marie- Paule Kestemont)	30h	5 Credits	2q	
3 LCPME2005	Social Entrepreneurship	Sophie Bacq	30h	5 Credits	2q	

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State	Supply Chain Planning (in English)	Marc Foret, Marc Foret (compensates Mathieu Van Vyve), Mathieu Van Vyve	30h	5 Credits	2q		×
<b>☎</b> LLSMS2003	Brand Management (in English)	Isabelle Schuiling	30h	5 Credits	2q	X	X
<b>☎</b> LLSMS2006	Strategic Communication(in English)	Jacques François	30h	5 Credits	2q	X	X
<b>☎</b> LLSMS2096	Supply Chain Management (in English)	Pierre Semal	30h	5 Credits	2q	X	X
⇔ LLSMF2007	Change Management (in French)	Mélanie Latiers (compensates Alain Vas), Alain Vas	30h	5 Credits	2q	X	x

#### □ CEMS/INGE - Language Course

Cems Students are encouraged to take one or more UCL language courses only if they do not overlap with other courses. Some of these courses can also be validated for her 2nd or 3rd CEMS language requested in the programme. Please check the list on www.uclouvain.be/276950.

# **Course prerequisites**

A document entitled en-prerequis-2015-inge2m.pdf specifies the activities (course units - CU) with one or more pre-requisite(s) within the study programme, that is the CU whose learning outcomes must have been certified and for which the credits must have been granted by the jury before the student is authorised to sign up for that activity.

These activities are identified in the study programme: their title is followed by a yellow square.

As the prerequisites are a requirement of enrolment, there are none within a year of a course.

The prerequisites are defined for the CUs for different years and therefore influence the order in which the student can enrol in the programme's CUs.

In addition, when the panel validates a student's individual programme at the beginning of the year, it ensures the consistency of the individual programme:

- It can change a prerequisite into a corequisite within a single year (to allow studies to be continued with an adequate annual load);
- It can require the student to combine enrolment in two separate CUs it considers necessary for educational purposes.

For more information, please consult regulation of studies and exams.

# The programme's courses and learning outcomes

For each UCL training programme, a reference framework of learning outcomes specifies the competences expected of every graduate on completion of the programme. You can see the contribution of each teaching unit to the programme's reference framework of learning outcomes in the document "In which teaching units are the competences and learning outcomes in the programme's reference framework developed and mastered by the student?"

The document is available by clicking this link after being authenticated with UCL account.

#### **INGE2M - Information**

#### **Admission**

Decree of March 31<sup>st</sup> 2004 defining higher education, favoring its integration in the European framework of higher education and refinancing universities.

The admission requirements have to be met at the time of enrolment at the university.

All information can be obtained from the University's Enrolment Office (Service des inscriptions – SIC).

General conditions

**Special conditions** 

Language examination: knowledge of the French language (Pedagogical Master's degree)

#### **General conditions**

Students with one of the following qualifications have access to studies leading to the award of a Master's degree:

- an undergraduate (first-cycle) degree in the same field of study;
- the same Master's (second-cycle) degree, but with a different specialization;
- a university degree, in accordance with a decision by the academic authorities and subject to the additional conditions that they lay down;
- a "long-type" degree that gives access to Master's studies, in accordance with a decision by the Government and subject to the additional conditions that it lays down;
- a degree comparable to those mentioned above, issued under the same conditions by the Flemish Community of Belgium, the German Community of Belgium or the Royal Military Academy;
- a degree obtained abroad and deemed equivalent to those mentioned above.

By way of derogation, Master's programmes are also open to students who, in order to obtain their undergraduate degree in the same field of study, still have to gain no more than 12 credits and are registered for those courses. However, students admitted on these terms cannot be passed by the Master's Examination Board until they have met the admission requirements in full and have obtained the necessary undergraduate degree.

- Access to the 2<sup>nd</sup> cycle on the basis of a "short-cut":
  - \*Access to the 2<sup>nd</sup> cycle of university for those students who have a short-type non-university higher education degree
  - \*Access to the 2<sup>nd</sup> cycle of university for those students who have a long-type non-university higher education degree
- Access to the 2<sup>nd</sup> cycle on the basis of the enhancement of the knowledge and competence acquired by personal and professional experience:

With the aim of acceding 2<sup>nd</sup>-cycle studies, the jury of these studies can enhance the knowledge and competence acquired by their personal and professional experience.

This useful experience must correspond to at least 5 years of activities, without taking into account the years of higher-education study that were not passed successfully. At the end of an evaluation procedure organized by the academic authorities, the jury will decide whether the skills and knowledge of the student are sufficient to be able to follow these studies successfully (\*).

• For those students who have an academic grade from a Belgian university or a foreign title or grade (which does not give access to studies in this particular year on the basis of the general conditions mentioned above), access to the 2<sup>nd</sup> basic cycle on the basis of a enhancement of 180 ECTS credits by the admissions jury (personalized admission on the basis of a file). (\*)

(\*) At the end of the admissions procedure organized by the competent jury and subject to the conditions fixed by the academic authorities, the student may follow complementary studies that make up a maximum of 60 supplementary credits. In case the supplementary workload of this student exceeds 15 credits, this training is considered to be a preparatory year. It does not lead to a degree and is considered to be the last year of a 1<sup>St</sup> cycle that gives access to the studies aimed at.

No student can be admitted to any one year of a Pedagogical Master's degree if they have not passed an <u>examination attesting to a sufficient knowledge of the French language</u>.

In the event of the divergence between the different linguistic versions of the present conditions, the French version shall prevail To pursue your university studies in one of our Master programmes, please take the following steps:

1. Verify that you meet the programme's admission conditions

Conditions - Belgian degrees Conditions - International degrees

2. If you meet the conditions, please follow the admission application procedure

Deadline for submitting an admission application: :

- August 31st

Procedure - International degrees

#### Deadlines for submitting the files:

- students who are not European Union nationals: April 30th
- students who are European Union nationals: August 31st

Depending on the student's previous study programme, the jury could allow a direct access to the Master by adding additional mandatory courses (maximum 60 credits) to the program.

- University Bachelors
- Non university Bachelors

Procedure - Belgian degrees

- Holders of a 2nd cycle University degree
- Holders of a non-University 2nd cycle degree
- Adults taking up their university training
- Personalized access

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### **University Bachelors**

Diploma	Special Requirements	Access	Remarks
UCL Bachelors			
Bachelor in Business Engineering		Direct access	
Bachelor in Engineering	With minor in management and programme in line with general entry requirements	On the file: direct access or access with additional training	A maximum of 60 additional credits embedded in the master programme. See the additional conditions of access in the table above.
Others Bachelors of the French	n speaking Community of Belgiu	ım	
Bachelor in Business Engineering	-	Direct access	
Bachelors of the Dutch speaking	ng Community of Belgium		
Bachelor in ingenieurs wetenschappen		Direct access	
Foreign Bachelors			
Bachelor in Business Engineering or equivalent from recognised universities	-	On the file: direct access or access with additional training	A maximum of 60 additional credits embedded in the master programme. See the additional conditions of access in the table above.

# Non university Bachelors

Diploma	Access	Remarks
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> Find out more about links to the university None for this Master's degree.

# Holders of a 2nd cycle University degree

Diploma	Special Requirements	Access	Remarks
"Licenciés"			

#### Masters

#### **UCL - Université catholique de Louvain** Study Programme 2015-2016

Master [120] in Business engineering [inge2m]

Master in Engineering UCL	With the minor (1st cycle)	On the file: direct access or	Content of the programme
	management and/or option	access with additional training	depend on the students' prior
	course (2nd cycle) in		studies and their specialisation
	management		need.

# \_\_ Holders of a non-University 2nd cycle degree

ploma	ccess	Remarks
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> Find out more about links to the university

# Adults taking up their university training

> See the website www.uclouvain.be/en-vae

Tous les masters peuvent être accessibles selon la procédure de valorisation des acquis de l'expérience. Professionals who wish to have basic training in management science should consult: Master in Management [60]

To see what management courses are available in the continuing education programme, please refer to: https://www.uclouvain.be/lsm-formation-continue

# Personalized access

Reminder: all Masters (apart from Advanced Masters) are also accessible on file.

# Admission and Enrolment Procedures for general registration

Specific procedures :

Please consult the Unversity's Enrollment Office at Louvain-la-Neuve.

-> Admission procedures

Master [120] in Business engineering [inge2m]

# **Supplementary classes**

To enrol for this Masters, the student must have a good command of certain subjects. If this is not the case, they must add preparatory modules to their Master's programme.

 O Mandatory
 Stream Optional

 Δ Courses not taught during 2015-2016
 ⊘ Periodic courses not taught during 2015-2016

 ⊕ Periodic courses taught during 2015-2016
 Activity with requisites

Click on the course title to see detailed informations (objectives, methods, evaluation...)

Depending on the track record of the student and missing prerequisites (see admission requirements: www.uclouvain.be/prog-2015-inge2m-cond\_adm), the jury may add to Master program of additional training maximum 60 credits. Additional courses will be selected from the bachelor program in Business Engineering www.uclouvain.be/prog-2015-inge1ba

Supplementary classes N. 60 Credits

# **Teaching method**

This programme, the quality of which has been recognized by external auditors in the EQUIS international accreditation procedure, has four main strengths:

#### • Extremely wide range of specialization options

With access to over 30 optional courses (e.g. Supply Chain, Finance, Innovation, Sourcing & Procurement, ...), students can specialize in the most advanced areas. They tend to strengthen this specialization by completing their dissertation and internship in the same area. These option courses are available at both LSM campuses: Louvain-la-Neuve and Mons. For the majority of the option courses, classes are held on a single day in the week to aid mobility from one campus to another.

#### • Training which links academic knowledge and professional practice

Balanced training is provided by lecturers who are also active researchers in their fields and professionals specially selected for their experience and widely renowned expertise. All students have the opportunity to complete a 60-day internship in a company and to write their dissertation on an issue or task identified during this internship, in the form of a project dissertation. Links with business are very much a part of the course, both in formal lectures as well as the extra-curricular activities organised by the School's Corporate Unit.

#### • Teaching methods based on active learning and development of multidisciplinary skills

Teaching methods are almost always geared towards problem solving, collaborative learning (case studies, projects, problems, simulations) and independence. This is also reflected in the compulsory reading lists, theoretical work and lectures where there is a balance between continuous assessment and final assessment of a course and between individual and group assessments.

#### Strong international outlook

The international outlook is mainly due to a particularly wide network of over 130 exchange partners, exclusive access in Belgium to the Master's degree in International Management organised by CEMS and the possibility of gaining a double degree.

#### **Evaluation**

The evaluation methods comply with the regulations concerning studies and exams. More detailed explanation of the modalities specific to each learning unit are available on their description sheets under the heading "Learning outcomes evaluation method".

Various assessment methods are used on this programme:

- Continuous assessment of work/learning of each group of students: public presentations, debates, written reports;
- The Individual assessment: exams, mission or internship report,... in which critical review and integration in a work group are assessed.

For additional information on assessment methods, see the course description by clicking on the title.

# Mobility and/or Internationalisation outlook

This Master contains some strong international links:

- 1. The programme offers many courses in English and there is the **possibility** for a non-French speaker, to **follow the entire course** in English.
- 2. It is **possible to spend a semester abroad** (30 credits) (exchange programs) at a location from a list of more than 130 universities renowned throughout the world for their management programmes.
- 3. Exclusive access in Belgium to the Master's degree in International Management organized by the CEMS Global Alliance in Management Education, as well as exclusive access to the PIM network (Partnership in International Management an international business school network).
- 4. The opportunity to spend the Annual Block 2 abroad
  - 1. with the IB (International Business) programme, an exchange programme in one of the LSM partner universities and a 6-month internship in a company in a non European Country,
  - the possibility for selected students to gain a double degree by spending the first year of Master Studies at the LSM and another year at one of the LSM's partner Universities.

#### CONTACT:

International Affairs Office Building "Collège des Doyens", Office A009 Place des Doyens, 1 B-1348 Louvain-la-Neuve

Phone: +32 (0) 10 47 83 22 / Fax: +32 (0) 10 47 83 24

Master [120] in Business engineering [inge2m]

Website

Professor Frank Janssen

Vice-Dean for International Affairs

Mrs Catherine Maréchal

International Affairs Coordinator and CEMS Programme Manager

# Possible trainings at the end of the programme

Accessible Programs	Access Conditions	Administrative
		procedures for
		admission and reg
UCL LLN - Doctoral School	Access Conditions	Admission/Registrat
UCL Mons - Advanced Master in Transportation Management	Access Conditions	Admission/Registrat
UCL LLN - Master [120] in Environmental Science and	Access Conditions	Admission/Registrat
Management		
UCL LLN - Master [60] en information et communication	Access Conditions	Admission/Registrat
St. Louis - Advanced Master in Financial Risk Management	Access Conditions	Admission/Registrat

#### **Contacts**

# **Curriculum Managment**

Entite de la structure LSM

Acronyme LSM

Dénomination Louvain School of Management
Adresse Place des Doyens 1 bte L2.01.01

1348 Louvain-la-Neuve

Site web https://www.uclouvain.be/lsm

Secteur Secteur des sciences humaines (SSH)
Faculté Louvain School of Management (LSM)

Mandats Michel De Wolf Doyen

Véronique Seminerio Directeur administratif de faculté

Commissions de programme Commission des bacheliers en sciences de gestion et en ingéniorat de gestion (UCL-Mons)

(BLSM)

Commission d'enseignement de la Louvain School of management (CLSM)

Academic Supervisor : Marco Saerens

Jury:

President of the Juries for the Masters : Paul Belleflamme

Academic responsible for the Master in Business Engineering 120 : Marco Saerens

# **Usefull Contacts**

Admissions Belgian Degrees : Marie Lefèvre
Admissions International Degrees : Estelle Tonon

Studies Advisor : Marie Lefèvre

UCL - Université catholique de Louvain Study Programme 2015-2016

Master [120] in Business engineering [inge2m]